



## **Governance reform**

### **1. Introduction**

1. Following the Special Session of the WHO Executive Board held in November 2011 and the 130th session of the Executive Board in January 2012, WHO has embarked on a governance reform programme as part of a comprehensive reform agenda covering three critical areas: programmes and priority-setting, managerial reforms and governance.

2. Deliberations of successive meetings of the Executive Board and World Health Assembly have resulted in a series of recommendations aimed at strengthening and increasing the harmonization of the procedures and processes of the Governing Bodies across the Organization.

3. Acting on operative paragraphs 4 and 5 of decision WHA65(9) of the Sixty-fifth World Health Assembly, in 2012 the 59th session of the Regional Committee for the Eastern Mediterranean decided to revise several of its rules of procedure. The revisions concerned: a) section I, Rule 2 on attendance of States not members of the Committee and nongovernmental organizations; b) section I, Rule 3 on credentials; c) section X, Rule 37 on the voting of submission of proposals to the Regional Committee; d) section XI, Rule 48 on the election of the Regional Director and Rule 51 on the nomination of the Regional Director including the criteria for assessing candidates for the post of the Regional Director.

4. This paper proposes a number of further amendments to the Rules of Procedure of the WHO Regional Committee for the Eastern Mediterranean. It also outlines proposed reforms to regional processes for nomination of countries to the Executive Board and World Health Assembly and other governance issues.

### **2. Proposed amendments and reforms**

#### **2.1 Nomination of the Regional Director for the Eastern Mediterranean**

5. Amendments to the Rules of Procedure of the Regional Committee are proposed in the following areas (Annex 1): section IV, Rule 15 on reporting of sessions; section XI, Rule 51(b) on a Code of Conduct for the nomination of the Regional Director (Annex 2); Rule 51(f) on interim procedures; Rule 51(i) on the announcement of the nominee; and 51(j) on the duration of appointment of the Regional Director.

6. A Code of Conduct (Annex 2) is proposed for the nomination of the Regional Director for the Eastern Mediterranean Region. This Code is in line with decision WHA65(9) calling for increased harmonization across regional committees in the nomination of Regional Directors and decision WHA69(8) inviting each Regional Committee, in accordance with decision WHA65(9) to consider measures to improve the process of nomination of Regional Directors, taking into consideration best practices from the six regions.

#### **2.2 Election of the Chair, Vice-Chairs and Rapporteur of the Regional Committee**

7. In accordance with established practice, it is proposed that the Chair of the Committee be the Minister of Health of the host country, except when the Regional Committee meeting takes place at the Regional Office. When the Regional Committee convenes at the Regional Office, such as when the Regional Committee considers the nomination of the Regional Director, the Chair should be selected from among the countries present at the meeting, following the English alphabetical order. When the Committee considers the nomination of the Regional Director, the elected officers of the Committee

should not be selected from among the countries that have candidates running for the position of the Regional Director.

8. While the principles as outlined are generally supported by all regions, on occasion the Committee has made an ad hoc decision to designate a Chair from among those Ministers present and available to stay for the entire session of the Committee. This has created an unequal representation of countries in the elected officers of the Regional Committee.

9. It is proposed to maintain the selection of the Chair and the two Vice-Chairs following the English alphabetical order, as this approach is considered to be the fairest and most transparent system and is in line with the practice of all other regional committees. While following the English alphabetical order, priority will be given to those countries that have never held one of the three elected positions of the Regional Committee.

10. Currently, the elected officials of the Regional Committee comprise the Chair, Vice-Chair and a Chair of the Technical Discussions. The latter office is not described in Rule 10 of the Rules of Procedure, which authorizes the Committee to designate a Chair and two Vice-Chairs.

11. The practice of designating a Chair for the Technical Discussions has resulted in the misconception that there are two Chairs of the Committee, one for the general Committee session while the other for substantive discussion of certain technical papers.

12. In line with Rule 10 of the Rules of Procedure, it is proposed to eliminate the practice of designating a Chair of the Technical Discussions and simply designate a Chair and two Vice-Chairs of the Regional Committee.

13. Annex 3 shows the number of times countries were elected to the post of the Chair, Vice-Chair and Chair of Technical Discussions of the Regional Committee.

### **2.3 Establishment of a Programme Subcommittee of the Regional Committee**

14. As part of the harmonization process and alignment of methods of work of the regional committees across the Organization, it is proposed to establish a Programme Subcommittee of the Regional Committee for the Eastern Mediterranean with specific terms of reference and rotating membership.

15. Rule 16, under section VII of the current Rules of Procedure of the Regional Committee for the Eastern Mediterranean, provides the authority to establish subcommittees as the Committee deems necessary for the study on any item on its agenda.

16. All the other five regional committees have (a) subsidiary organ(s) reporting to the Regional Committee, depending on need. These subcommittees are established to strengthen the work, performance and the oversight functions of the regional committees.

#### *Proposed terms of reference of the Programme Subcommittee*

17. In accordance with Rule 16 of the Rules of Procedure, the Programme Subcommittee would conduct its business under the following terms of reference.

- Support the preparatory work of the Regional Committee by reviewing the agenda, the working documents, reports, and draft resolutions along with its financial implications submitted by the Regional Director.
- Monitor the implementation of the recommendations and decisions of the Regional Committee.

- Recommend to the Committee additional resources required by the Regional Office and propose a mechanism for Member States to contribute additional funding for the implementation of Committee's resolutions and decisions.
- Examine the reports on the implementation of the recommendation of internal and external auditors and advise the Committee on any remedial action needed.
- Consider any other programmatic, administrative, budgetary or financial matters that the Committee, including at the proposal of the Regional Director, refer to the Subcommittee.
- Submit report on its deliberations to the Committee.

#### *Proposed membership and meetings*

18. The Programme Subcommittee would consist of eight Member States, three each from among Group 2 and Group 3 countries, and two from among Group 1 countries.<sup>1</sup>

19. Members of the Subcommittee should be highly competent and experienced public health officials in senior management positions at the level of deputy ministers or directors of key technical programmes. The office bearers of the Regional Committee (the Chair, Vice-Chairs and Rapporteur) may also participate as observers of the meeting. Membership will be on a rotating basis.

20. The Programme Subcommittee will elect its chair, vice-chair and a rapporteur from among the members of the Subcommittee. The office bearers of the Subcommittee would serve for a period of one year.

21. In consultation with the chair of the Subcommittee, the Regional Director may invite experts he or she considers as relevant in enhancing discussion of any particular agenda item(s) or technical paper(s) being considered by the Programme Subcommittee to its meetings.

22. All members of the Programme Subcommittee other than the observers will be appointed by the Committee and will serve for a period of two years. In order to maintain some institutional memory of the working of the Subcommittee, it is proposed to replace four members each year following the English alphabetical order in each group. To ensure a smooth replacement mechanism, four of the first eight members would serve the first year.

23. The Regional Director would, in consultation with the Chair of the Committee, convene a Programme Subcommittee meeting at least once annually for a duration not exceeding 4 working days.

24. The Regional Director would also designate technical experts and support staff from the WHO secretariat to this meeting.

25. The proposed schedule for membership of the Programme Subcommittee is attached in Annex 4.

#### **2.4 Process for the nomination of Executive Board members**

26. Membership in the Executive Board of the World Health Organization consists of 34 persons designated by Member States from each WHO region who are elected by the World Health Assembly. In accordance with constant, established and agreed practice, the Eastern Mediterranean Region designates 5 Member States to serve on the Executive Board. Each Member State serves on the Board for a period of 3 years.

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<sup>1</sup> Group 1: Egypt, Libya, Morocco, Tunisia. Group 2: Bahrain, Iraq, Kuwait, Oman, Qatar, Saudi Arabia, United Arab Emirates, Yemen. Group 3: Afghanistan, Djibouti, Islamic Republic of Iran, Jordan, Lebanon, Pakistan, Somalia, Sudan, Syrian Arab Republic.

27. The Executive Board meets at least twice a year, in January (7–10 days) and in May (3–4 days), immediately after the end of World Health Assembly. Members complete their term of office at the closing of the Health Assembly, at which time the new members take office.

28. Until May 2002, the practice of designating countries of the Region as members of the Executive Board did not follow a system that assured transparent and equitable geographical representation of the countries in the Region.

29. Recognizing that the process for designating Executive Board members from the Region needed reconsideration, an informal working group was constituted in 2001 with the objective of reviewing the current situation and identifying a fair and transparent process for designating Executive Board members in line with the experience and practices already adopted by other WHO regions. The working group was drawn from among Member States and led by the (former) Minister of Public Health of Qatar.

30. The efforts of the working group resulted in an agreement that grouped the countries of the Region into three subregional groups in order to ensure that countries in each subregion are represented at the Executive Board at all times. This approach allocates two seats from each of the larger subregional groups (2 and 3), while the smaller group (1) is allocated one seat as shown in Annex 5.

31. The Regional Director presented the new approach to the 48th session of the Regional Committee in 2001. The Committee supported the proposed approach and decided to put it into effect following discussion at a Ministerial meeting on the sidelines of the Fifty-fifth World Health Assembly in May 2002.

32. Since May 2002, all vacant Executive Board seats for the Region are filled in accordance with the approach described above, which is considered to be fair, transparent and geographically representative.

33. For the rotating Chairmanship of the Executive Board, which comes every six years, a regional Executive Board member will be elected from among those countries of the Region that have never held the Executive Board chair or have held it the fewest number of times.

34. Similarly, the Vice-Chairmen of the Executive Board will be elected from among the Executive Board members of the regions not chairing that session. The tenure of office for the elected officials of the Executive Board is one year.

35. Should a country decide not to propose a candidate, the next country in line may select a representative on the Board.

36. Countries are reminded that, in accordance with Article 24 of the Constitution and as recalled by the Health Assembly in resolution WHA51.26, individuals designated to serve on the Board must be technically qualified in the field of health. Consideration should be given to individuals with a broad mix of skills and practical experience in public health and national public administration at a senior position close to the political decision-making level. The candidates for the Executive Board should also demonstrate the ability to collaborate, coordinate and communicate within their country, between countries of the Region and with international partners.

37. The schedule membership of countries of the Eastern Mediterranean Region to the Executive Board is shown in Annex 6.

## **2.5 Nomination of a country of the Region for the President and other elected officials of the World Health Assembly**

38. The elected officials of the World Health Assembly are composed of the President and the Vice-Presidents of the Health Assembly, the Chairmen, Vice-Chairmen and Rapporteurs of Committees A and B, and the Chairmen and Vice-Chairmen of the Committee on Credentials and the Committee on Nominations. Member States nominate their candidates and the Health Assembly appoints them to the Office of the Bureau of the Assembly.

39. The Presidency and other elected offices of the Health Assembly are rotated among the WHO regions every year.

40. In the past, the nominations of the above officials had not followed a consistent approach agreed by Member States. On the first day of the World Health Assembly, the Health Ministers and Heads of Delegations nominate from among their members a candidate for the elected offices of the Health Assembly including the President of the Health Assembly.

41. Annex 7 shows the number of times each country in the Region has served as President of the World Health Assembly and as other elected officials.

42. It is proposed that the regional nomination for the President of the Health Assembly follow the English alphabetical order, giving priority to countries that have never held this office.

43. Similarly, the nomination of the other elected officials including the Chairmen of Committees A and B and the Vice-Presidents of the Health Assembly should follow the same approach. Elected officials of the World Health Assembly are expected to stay and to be available for the entire duration of the Assembly.

44. In the event that a Member State declines to nominate a candidate for the above position, the next country in line may nominate a candidate. Once approved by the Regional Committee, the new system would be effective from 2017.

## **3. Other governance issues**

45. As part of WHO reform efforts to increase transparency and accountability of the Secretariat, and in accordance with the Health Assembly's request in decision WHA69(8), the Regional Director has posted on the internet his delegation of authority from the Director-General and the Letter of Representation. The 2015 Letter of Representation and the 2016 Delegation of Authority of the Regional Director have also been posted on the Regional Director's webpage of the WHO corporate [http://who.int/dg/regional\\_directors/alwan\\_emro/en/](http://who.int/dg/regional_directors/alwan_emro/en/) along with the Letters of Representation and Delegations of Authority of the other Regional Directors.

46. The current Regional Director's annual report provides an overview of the actions taken, the achievements made and the challenges the Region is facing. Effective next year, the Regional Director will also provide at the end of each biennium a consolidated report on the results achieved in the regional and country offices along with associated financial information to the Regional Committee.

47. The Regional Director will also provide to the Regional Committee a biennial report on WHO country presence starting at the end of current biennium (2016–2017).

## Annex 1. Proposed changes to the Rules of Procedure

Original text	Proposed change
<p>VI. Reports of sessions Rule 15 The Secretariat shall prepare a draft report of the Committee for consideration and adoption before the end of each session. Formal appointment of Rapporteurs is not required unless so decided by the Committee. The final report of each session in the working languages, including resolutions, recommendations and other important decisions, with details of voting, if any, shall be communicated by the Regional Director to the Member States and to the Director-General.</p>	<p>VI. Reports of sessions Rule 15 The <b>drafting committee, supported by the Secretariat</b>, shall prepare a draft report of the Committee for consideration and adoption before the end of each session. The final report of each session in the working languages, including resolutions, recommendations and other important decisions, with details of voting, if any, shall be communicated by the Regional Director to the Member States and to the Director-General.</p>
<p>XI. Voting Rule 51 (b) Any Member State of the Region may propose the name of one or more persons from within the Region who has indicated willingness to act as Regional Director, submitting with the proposal particulars of the person's qualifications and experience. Such proposals shall be sent to the Director-General so as to reach him or her not less than twelve weeks before the date fixed for the opening of the session.</p>	<p>XI. Voting Rule 51 (b) Any Member State of the Region may propose the name of one or more persons from within the Region who has indicated willingness to act as Regional Director, submitting with the proposal particulars of the person's qualifications and experience. <b>Member States shall be mindful of the Code of Conduct adopted by the Regional Committee and shall bring it to the attention of such persons.</b> Such proposals shall be sent to the Director-General so as to reach him or her not less than twelve weeks before the date fixed for the opening of the session.</p>
<p>Rule 51 (f) If the Regional Director is unable to perform the functions of his or her office or if his or her office becomes vacant before his or her term of office is completed, the Committee shall nominate a person for the post of Regional Director at its next session, provided that the other provisions of this Rule are met. If the other provisions of this Rule cannot be met, the Committee shall take a decision at its next session  with a view to nominating a person and submitting his or her name to the Executive Board as soon as possible.</p>	<p>Rule 51 (f) If the Regional Director is unable to perform the functions of his or her office or if his or her office becomes vacant before his or her term of office is completed, the Committee shall nominate a person for the post of Regional Director at its next session, provided that the other provisions of this Rule are met. If the other provisions of this Rule cannot be met, the Committee shall take a decision at its next session <b>or in a special session.</b>  with a view to nominating a person and submitting his or her name to the Executive Board as soon as possible. <b>In the interim, the Director-General shall designate an acting Regional Director until the appointment of the new incumbent.</b></p>
<p>Rule 51(i) The name of the person so nominated shall be submitted to the Executive Board.</p>	<p>Rule 51 (i) The name of the person so nominated shall be <b>announced at a public meeting of the Regional Committee</b> and submitted to the Executive Board.  <b>(j) The appointment of the Regional Director shall be for five years and he or she shall be eligible for reappointment once only.</b></p>

## **Annex 2.Code of Conduct for the nomination of the Regional Director of the Eastern Mediterranean Region of the World Health Organization**

This Code of Conduct (Code) aims to promote an open, fair, equitable and transparent process for the nomination of the Regional Director of the Eastern Mediterranean Region of the World Health Organization (WHO). In seeking to improve the overall process, this Code addresses a number of areas, including the submission of proposals and the conduct of electoral campaigns by Member States and candidates.

The Code is a political understanding reached by the Member States of the Eastern Mediterranean (Member States). It recommends desirable behaviour by Member States and candidates with regard to the nomination of the Regional Director to increase the fairness, openness and transparency of the process and thus its legitimacy, as well as the legitimacy and acceptance of its outcome. As such, the Code is not legally binding, but Member States and candidates are expected to honour its contents.

The Code builds on, and reinforces, the provisions pertaining to nomination of Regional Director for the Eastern Mediterranean Region as set out in Rule 51 of the Rules of Procedure of the WHO Regional Committee for the Eastern Mediterranean.

### **A. General requirements**

#### **I. Basic principles**

1. The whole nomination process, as well as electoral campaign activities related to it, should be guided both by the provision of Rule 51 of the Rules of Procedure and by the following principles that further the legitimacy of the process and of its result:

- fairness
- equity
- transparency
- good faith
- dignity, mutual respect and moderation
- non-discrimination
- merit.

#### **II. Authority of the Regional Committee and its Rules of Procedure**

1. Member States accept the authority of the Regional Committee for the Eastern Mediterranean (Regional Committee) to conduct the nomination of the Regional Director in accordance with Rule 51 of its Rules of Procedure and the relevant resolutions of the Regional Committee.

2. Member States that propose persons for the post of Regional Director have the right to promote their candidature. The same applies to candidates with regard of their own candidature. In the exercise of that right, Member States and candidates should abide by all rules governing the nomination of the Regional Director contained in Rule 51 of the Rules of Procedure of the Regional Committee, as well as in relevant resolutions and decisions of the Regional Committee.

#### **III. Responsibilities**

1. It is the responsibility of Member States and candidates to observe and respect this Code.

2. Member States acknowledge that the process of nomination of the Regional Director should be fair, open, transparent, equitable and based on the merits of the individual candidates. They should make this Code publicly known and easily accessible.

## **B. Requirements concerning the different steps of the nomination process**

### **I. Submission of proposals**

1. When proposing the name of one or more persons for the post of Regional Director, Member States will be requested by the Director-General to submit the necessary particulars of each person's qualifications and experience using the standard form annexed to this Code as an appendix, in order to improve the comparability of the merits and qualifications of candidates against the criteria adopted by the Regional Committee with Decision EM/RC59/13.

### **II. Electoral campaign**

1. This Code applies to electoral activities related to the nomination of the Regional Director whenever they take place until the nomination by the Regional Committee.

2. All Member States and candidates should encourage and promote communication and cooperation among one another during the entire nomination process. Member States and candidates should act in good faith bearing in mind the shared objectives of promoting equity, openness, transparency and fairness throughout the nomination process.

3. Member States and candidates should refer to one another with respect; no Member State or candidate should at any time disrupt or impede the campaign activities of other candidates. Nor should any Member State or any candidate make any oral or written statements or other representation that could be deemed slanderous or libelous.

4. All Member States and candidates should disclose their campaign activities (e.g. hosting of meetings, workshops, visits). Information disclosed will be posted on a dedicated page of the web site of the Regional Office.

5. Member States and candidates should refrain from improperly influencing the nomination process, by, for example, granting or accepting financial or other benefits as a quid pro quo for the support of a candidate, or by promising such benefits.

6. Member States and candidates should not make promises or commitments in favour of, or accept instructions from, any person or entity, public or private, when that could undermine, or be perceived as undermining, the integrity of the nomination process.

7. Member States that have proposed a candidate should facilitate meetings between their candidate and other Member States, if so requested. Wherever possible, meetings between candidates and Member States should be arranged on the occasion of conferences or other events involving Member States of the Region rather than through bilateral visits.

8. Member States nominating candidates for the post of Regional Director should consider disclosing grants or aid funding for the previous two years in order to ensure full transparency and mutual confidence among Member States.

9. Travel by candidates to Member States to promote their candidature should be limited in order to avoid excessive expenditure, which could lead to inequality among Member States and candidates. In this connection, Member States and candidates should consider using as much as possible existing



mechanisms (regional committees, Executive Board, World Health Assembly) for meetings and other promotional activities linked to the electoral campaign.

10. Electoral promotion or propaganda under the guise of technical meetings or similar events should be avoided.

11. After the Director-General has dispatched the names and particulars of candidates to Member States in accordance with the fourth paragraph of Rule 51 of the Rules of Procedure, he/she will open on the web site of WHO a password-protected question-and-answer web forum open to all Member States and the candidates who request to participate in such a forum.

12. After the Director-General has dispatched the name and particulars of candidates to Member States in accordance with the fourth paragraph of Rule 51 of the Rules of Procedure, the Regional Office will post on its web site information on all candidates who so request including their curricula vitae and other particulars of their qualifications and experience as received from Member States, based on the standard form annexed to this Code as an appendix, as well as their contact information. The web site will also provide links to individual web sites of candidates upon request. Each candidate is responsible for setting up and financing his/her own web site. The Regional Office will also post on its web site, at the time referred to in the first paragraph of Rule 51 of the Rules of Procedure of the Regional Committee, information on the nomination process and the applicable rules and decisions.

### **III. Nomination**

1. The nomination of the Regional Director is conducted in private meetings of the Regional Committee in accordance with Rule 51 of the Rules of Procedure. Attendance at the private meetings is prescribed by the Director-General and limited to essential Secretariat staff. Candidates should not attend those meetings even if they form part of the delegation of their country. The votes in the private meeting are conducted by secret ballot. The results of the ballots should not be disclosed by Member States.

2. Member States should abide strictly by the Rules of Procedure and other applicable resolutions and respect the integrity, legitimacy and dignity of the proceedings. As such, they should avoid behaviours and actions, both inside and outside the conference room where the nomination takes place, which could be perceived as aiming at influencing its outcome.

3. Member States should respect the confidentiality of the proceedings and the secrecy of the votes. In particular, they should refrain from communicating or broadcasting the proceedings during the private meetings through electronic devices.

### **IV. Internal candidates**

1. WHO staff members, including the incumbent Regional Director, who are proposed for the post of Regional Director are subject to the obligations contained in the WHO Staff Regulations and Rules, as well as to the guidance that may be issued from time to time by the Director-General.

2. WHO staff members who are proposed for the post of Regional Director must observe the highest standard of ethical conduct and strive to avoid any appearance of impropriety. WHO staff members must clearly separate their WHO functions from their candidacy and avoid any overlap, or perception of overlap, between campaign activities and their work for WHO. They also have to avoid any perception of conflict of interest.

3. WHO staff members are subject to the authority of the Regional Director and the Director-General, in accordance with the applicable regulations and rules, in case of allegations of breach of their duties with regard to their campaign activities.

4. The Regional Committee may suggest that the Director-General consider applying Staff Rule 5.1 concerning special leave with or without pay to staff members who have been proposed for the post of Regional Director.

**Appendix. Standard form for the proposal of names of persons for nomination of the Regional Director of the Eastern Mediterranean Region of the World Health**

Please provide details of the qualifications and characteristics of the person proposed by your Government with regard to the criteria contained in Decision no. 3 contained in document EM/RC59/13.

1) A strong technical and public health background and extensive experience in international health

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2) Competency in organizational management

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3) Proven historical evidence for public health leadership

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4) Sensitivity to cultural, social and political differences

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5) A strong commitment to the work of WHO

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6) The good physical condition required of all staff members of the Organization

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**Annex 3. Overview of the number of times countries were elected to the post of Chair, Vice-Chair and Chair of Technical Discussions of the Regional Committee**


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Member	Chair	Vice-Chair	Chair of the Technical Discussions
Afghanistan	0	4	1
Bahrain	2	3	1
Djibouti	1	1	0
Egypt	3	1	2
Iran, Islamic Republic of	4	3	2
Iraq	1	3	2
Jordan	1	5	1
Kuwait	3	4	0
Lebanon	1	3	0
Libya	0	3	2
Morocco	2	2	2
Oman	3	2	2
Pakistan	1	8	2
Palestine	0	1	0
Qatar	0	2	3
Saudi Arabia	2	2	1
Somalia	0	1	1
Sudan	2	4	1
Syrian Arab Republic	2	1	2
Tunisia	3	3	3
United Arab Emirates	0	2	0
Yemen	2	4	4

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**Annex 4. Proposed membership of the Programme Subcommittee, in English alphabetical order**

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<b>Group 1</b>	<b>Group 2</b>	<b>Group 3</b>
Egypt Libya Morocco Tunisia	Bahrain Iraq Kuwait Oman Qatar Saudi Arabia United Arab Emirates Yemen	Afghanistan Djibouti Islamic Republic of Iran Jordan Lebanon Pakistan Somalia Sudan Syrian Arab Republic
↓	↓	↓
Two members	Three members	Three members

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**Annex 5. Subregional groups for the selection of members of the Executive Board**

Group 1	Group 2	Group 3
Egypt Libya Morocco Tunisia	Bahrain Iraq Kuwait Oman Qatar Saudi Arabia United Arab Emirates Yemen	Afghanistan Djibouti Jordan Islamic Republic of Iran Lebanon Pakistan Somalia Sudan Syrian Arab Republic
		
One member	Two members	Two members

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### Annex 6. Schedule of regional membership to the Executive Board

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Nomination year	Group 1	Group 2	Group 3
2002	Egypt	Lebanon, Saudi Arabia	Jordan, Islamic Republic of Iran
2003	Egypt	Kuwait, Saudi Arabia	Jordan, Islamic Republic of Iran
2004	Egypt	Kuwait, Saudi Arabia	Pakistan, Sudan
2005	Libya	Bahrain, Kuwait	Pakistan, Sudan
2006	Libya	Bahrain, Iraq	Pakistan, Sudan
2007	Libya	Bahrain, Iraq	Afghanistan, Djibouti
2008	Tunisia	Iraq, United Arab Emirates	Afghanistan, Djibouti
2009	Tunisia	Oman, United Arab Emirates	Afghanistan, Djibouti
2010	Tunisia	Oman, United Arab Emirates	Syrian Arab Republic, Somalia
2011	Morocco	Oman, Yemen	Syrian Arab Republic, Somalia
2012	Morocco	Qatar, Yemen	Syrian Arab Republic, Somalia
2013	Morocco	Qatar, Yemen	Lebanon, Islamic Republic of Iran
2014	Egypt	Qatar, Saudi Arabia	Lebanon, Islamic Republic of Iran
2015	Egypt	Kuwait, Saudi Arabia	Lebanon, Islamic Republic of Iran
2016	Egypt	Kuwait, Saudi Arabia	Jordan, Pakistan
2017	Libya	Bahrain, Kuwait	Jordan, Pakistan
2018	Libya	Bahrain, Iraq	Jordan, Pakistan
2019	Libya	Bahrain, Iraq	Djibouti, Sudan
2020	Tunisia	United Arab Emirates, Iraq	Djibouti, Sudan

Note. Membership changes every May after the World Health Assembly

### Annex 7. Number of times countries have been elected to the post of President and other office bearers of the World Health Assembly

Country	President	Vice President	Committee A			Committee B			Credentials Committee	General Committee	Remarks
			Chair	Vice-Chair	Rapporteur	Chair	Vice-Chair	Rapporteur			
Afghanistan	-	2	-	1	-	-	-	-	4	2	
Bahrain	1	2	-	-	-	-	2	-	4	6	
Djibouti	-	1	-	-	-	-	-	-	3	2	
Egypt	-	7	-	2	-	1	2	1	7	8	
Islamic Republic of Iran	1	5	1	-	-	1	2	-	4	6	
Iraq	2	4	-	-	2	1	1	-	5	9	
Jordan	1	2	1	1	-	-	1	-	5	7	
Kuwait	1	3	3	1	-	-	2	-	4	6	
Lebanon	-	5	1	-	-	1	-	1	6	6	
Libya	-	2	-	-	1	-	-	-	5	6	
Morocco	-	3	-	2	-	-	1	1	5	6	
Oman	1	2	1	1	1	1	-	-	8	5	
Pakistan	2	5	-	2	2	1	3	-	6	9	
Qatar	-	1	-	1	-	-	-	-	4	6	
Saudi Arabia	-	1	-	-	-	1	-	1	6	5	
Somalia	-	-	-	1	-	-	-	-	2	3	
Sudan	-	1	1	1	-	-	-	-	6	5	
Syrian Arab Republic	1	3	-	-	-	-	-	-	4	8	
Tunisia	1	2	2	1	-	-	1	1	10	8	
United Arab Emirates	1	1	-	1	-	-	-	1	6	5	
Yemen	-	2	-	1	-	-	-	-	3	6	